

Integrating SMS into the clinical setting

Practical Tips





MEDICATION EFFECTS

No noticeable effect

- Medication is working but the symptoms don't change
- Medication is working but you feel the same
- Medication hasn't started to work yet
- Medication just isn't working

Negative effects

- Allergy: dangerous and need immediate reporting
- Side effects: annoying and unwanted but often not dangerous

SELF-MANAGEMENT TOOL Box

Sleep

Physical Limitations

SYMPTOM PROFILE

Pain

Stress/Anxiety

PROBLEM STEPS

AC

1. Some...
2. Achie...
3. Actio...
4. Answ...



SELF-MANAGEMENT
TOOL BOX

Physical activity
Problem solving
Using your mind
Sleep
Communication
Stress
Healthy eating
Emotions
Environment

Poor Sleep
Fatigue
Shortness of breath
Depression
Physical Limitations

PROBLEM-
STEPS

Identify the p
List ideas
...one
...resu
...th

HEALTHY EATING MEANS...

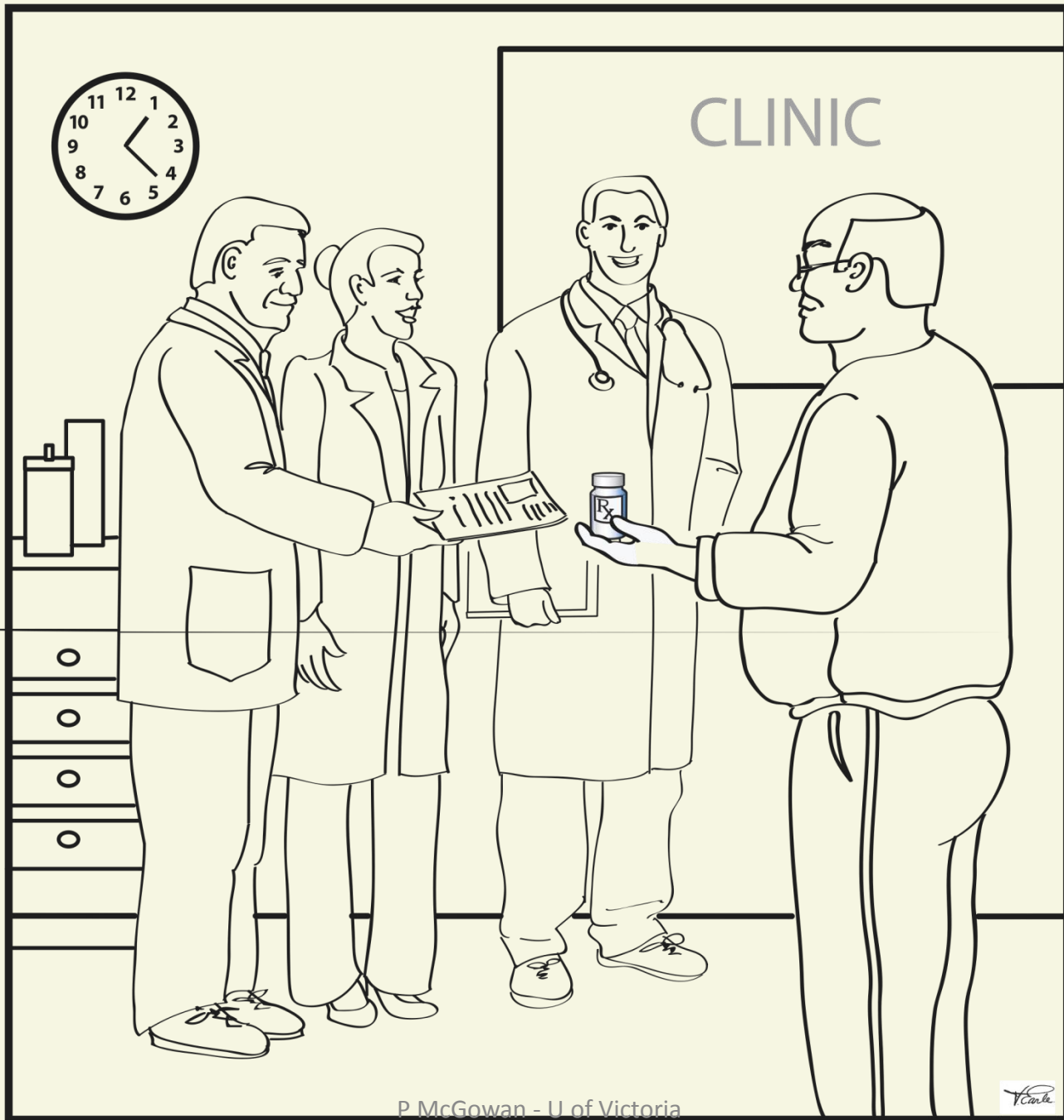
- Eating a variety of foods
- Eating our meals and snacks regularly
- Watching portion size
- Eating breakfast

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Self-management relates to the tasks that an individual must undertake to live well with one or more chronic conditions. These tasks include gaining confidence to deal with medical management, role management, and emotional management.

Self-management support is defined as the systematic provision of education and supportive interventions by health care staff to increase patients' skills and confidence in managing their health problems, including regular assessment of progress and problems, goal setting, and problem-solving support.

Adams, K., Greiner, A.C., & Corrigan, J.M. (Eds). (2004). *Report of a summit. The 1st annual crossing the quality chasm summit-A focus on communities*. Washington, DC: National Academies Press. Alderson, M., Starr, L., Gow, S., & Moreland, J. (1999)



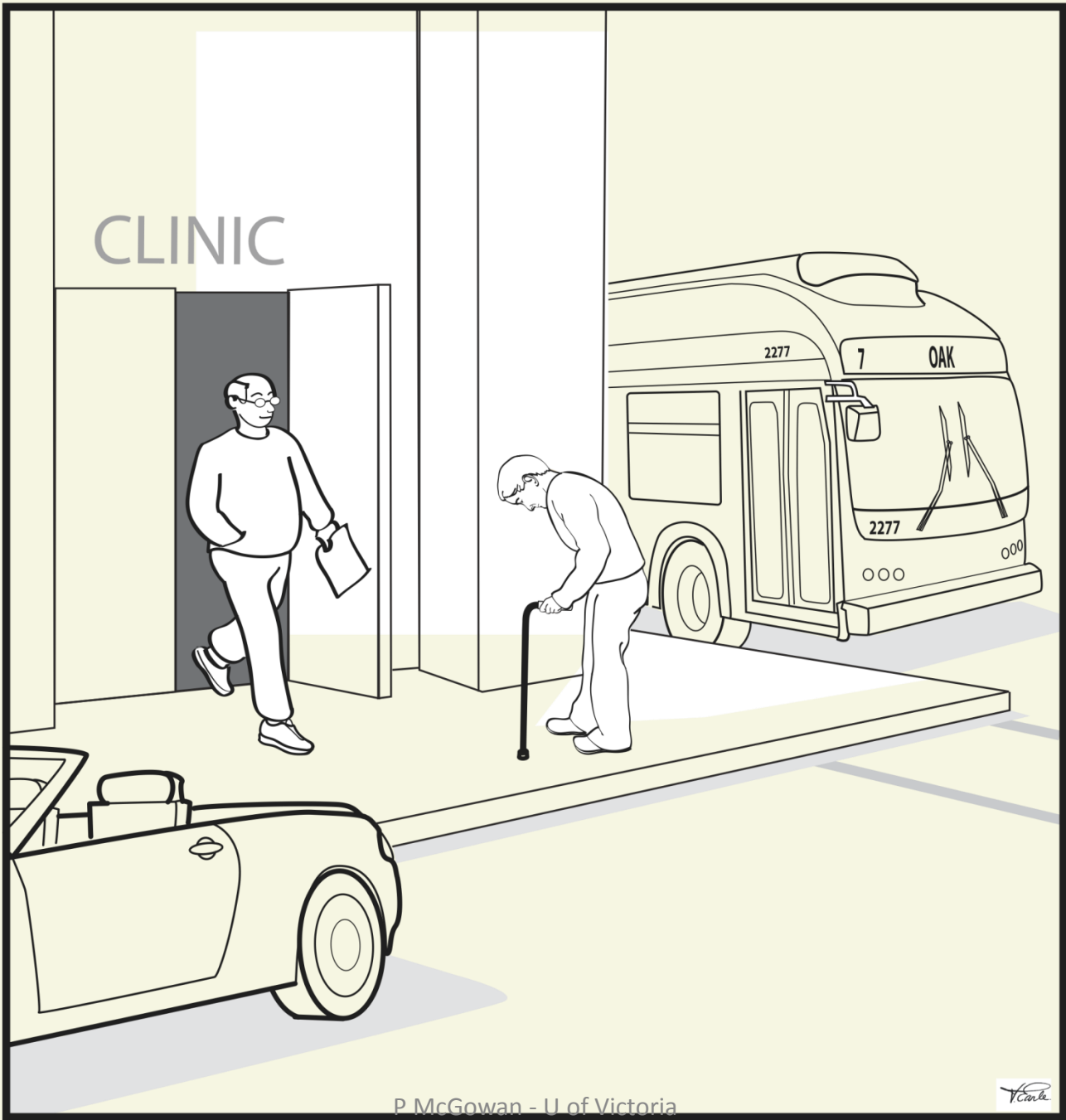
- 1. Assess**
 - Establish rapport
 - Establish visit agenda
 - Assess client readiness
 - Health risk appraisals

- 2. Advise**
 - Ask-tell-ask
 - Closing the loop

- 3. Agree**
 - Action plans and follow-up

- 4. Assist**
 - Teach problem solving
 - Awareness of community resources

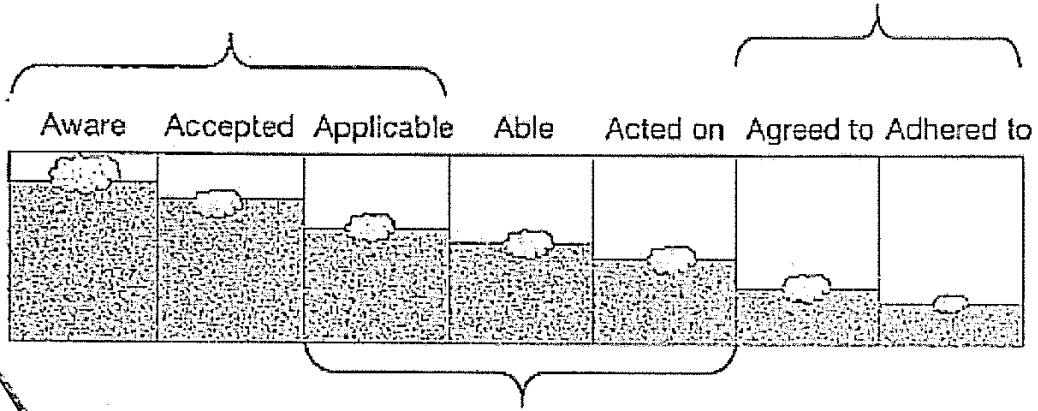
- 5. Arrange**
 - Follow-up



Myth, opinion,
poor research

2. Bedside EBM

4. Decision aids, patient
education, compliance aids



3. Clinical quality improvement

Systems

Synopses

Systematic Reviews

Studies

1. Research synthesis,
guidelines, evidence
from journals, ...

Barriers to embedding self-management support

Health care professional characteristics

- mindsets and preconceptions
- concerns about risk
- knowledge of wider support services

Challenges

- Senior level support and ongoing commitment
- Core team to drive change
- Alignment with wider priorities and agendas
- IT systems and system capacity
- Supportive commissioning and payment systems

Aware

Goal - The goal of this project is to integrate self-management support (SMS) into the clinical practice of our Arthritis Centers.

Objectives - At the end of the period:

- The concept of self-management support is clearly understood by all staff members;
- The Centre's Vision statement will reflect commitment to SMS;
- SMS support will be discussed at all staff meetings;
- The site will have a clear set of criteria which defines "implementation" of SMS;
- Educators will have undertaken SMS training and be skilled using SMS strategies;
- Staff (in collaboration with the client) will develop a follow-up plan for each client;
- Staff will use an IT system to record SMS activity;
- Staff will link patients to community programs and supports; and
- A measurement tool to gauge client progress towards activation is being used.

Our Arthritis Education Center

Our Vision

Our Vision is to provide best practice and holistic client-centered care, integrating arthritis education with self-management support.

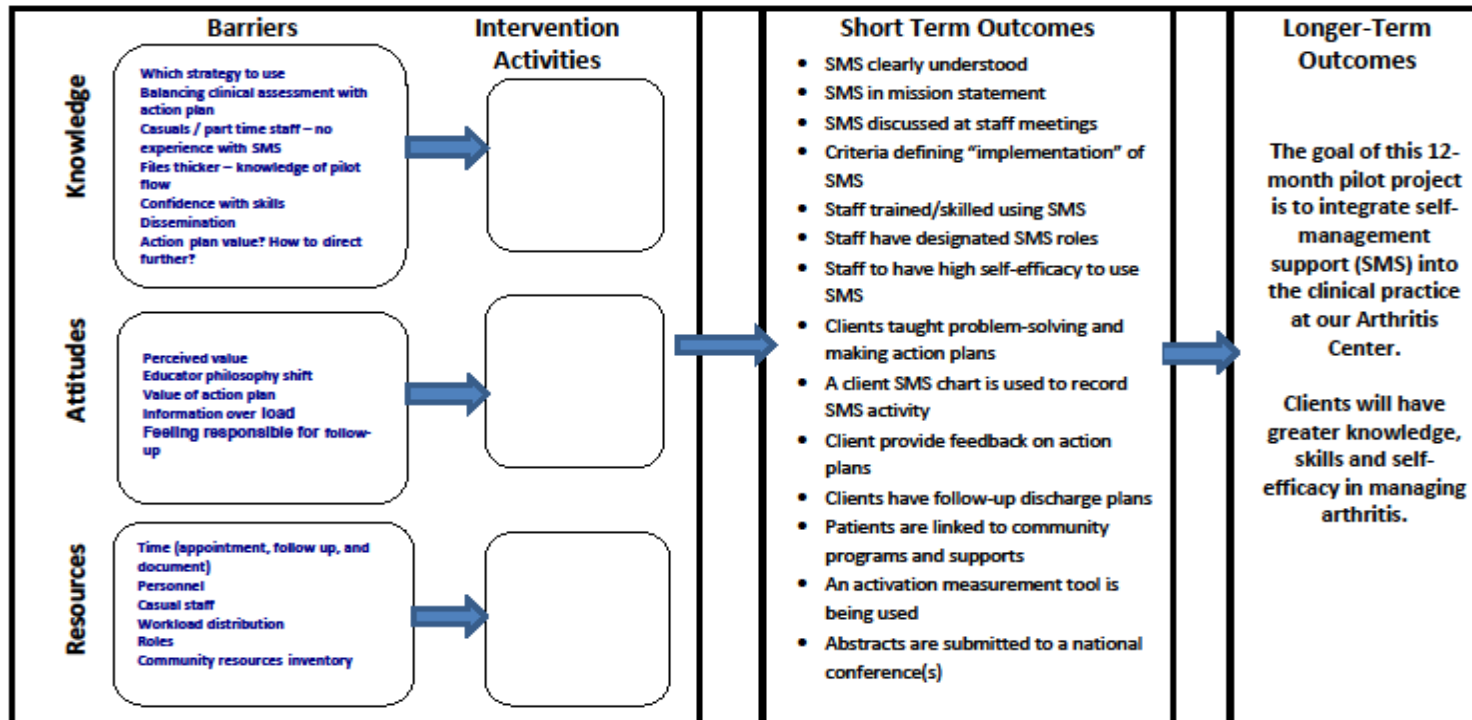
Our Purpose

Our Values

Our Commitment

Accepted

Arthritis Logic Model



Arthritis Health Care Professionals

Barriers: Barriers to producing outcomes.

Intervention Activities: Activities that make up the intervention.

Short-Term Outcomes: Changes in knowledge, skills, attitudes and behaviours you expect to be able to see immediately

Longer-term Outcomes: Changes in knowledge, skills, attitudes and behaviours you expect to achieve as a result of the intervention, but that will not be seen until later.

Participants: This is the group of people receiving the intervention.



**Self-Management Support
Group Training & PDSA
Cycles**

Agreed to

SELF-MANAGEMENT SUPPORT PILOT CLIENT SMS ACTIVITY RECORD

Client Name _____ PHN _____

VISIT 1	VISIT 2	VISIT 3
Date:	Date:	Date:
SMS Strategies Used	SMS Strategies Used	SMS Strategies Used
<ul style="list-style-type: none"> <input type="checkbox"/> Establish rapport <input type="checkbox"/> Set the agenda <input type="checkbox"/> Health Risk Appraisal <input type="checkbox"/> Readiness for change <input type="checkbox"/> Ask-tell-ask <input type="checkbox"/> Closing the loop <input type="checkbox"/> Action plan <input type="checkbox"/> Established feedback method for action plan <input type="checkbox"/> Problem solving <input type="checkbox"/> Made a follow-up plan <ul style="list-style-type: none"> ___Phone ___Email ___Visit <input type="checkbox"/> PAM completed <input type="checkbox"/> Community resources used: 	<ul style="list-style-type: none"> <input type="checkbox"/> Establish rapport <input type="checkbox"/> Set the agenda <input type="checkbox"/> Health Risk Appraisal <input type="checkbox"/> Readiness for change <input type="checkbox"/> Ask-tell-ask <input type="checkbox"/> Closing the loop <input type="checkbox"/> Action plan <input type="checkbox"/> Feedback on action plan <input type="checkbox"/> Problem solving <input type="checkbox"/> Made a follow-up plan <ul style="list-style-type: none"> ___Phone ___Email ___Visit <input type="checkbox"/> Community resources used: 	<ul style="list-style-type: none"> <input type="checkbox"/> Establish rapport <input type="checkbox"/> Setting the agenda <input type="checkbox"/> Health Risk Appraisal <input type="checkbox"/> Readiness for change <input type="checkbox"/> Ask-tell-ask <input type="checkbox"/> Closing the loop <input type="checkbox"/> Action plan <input type="checkbox"/> Feedback on action plan <input type="checkbox"/> Problem solving <input type="checkbox"/> Made a follow-up plan <ul style="list-style-type: none"> ___Phone ___Email ___Visit <input type="checkbox"/> Community resources used:
Educator Narrative	Educator Narrative	Educator Narrative
Educator	Educator	Educator

Include SMS activity in the patient's clinical record

IT Fields

- Action plan made
- Problem solving
- Follow-up plan
- Other SMS strategies used
- SMS community resources discussed
- Community self-management programs



Problem Solving Steps

1. Identify the problem
2. List ideas that could solve the problem
3. Select one idea to try
4. Assess the results
5. Substitute another idea
6. Utilize other resources
7. Accept that the problem may not be solvable now

Self-Management
British Columbia

ASSESS

Establish Rapport

Open ended questions...

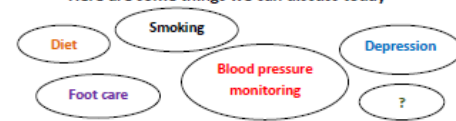
- What are the biggest problems you're having?
- Tell me about a typical day.
- What else is happening?

Setting the Visit Agenda (example)

Hello Ralph, long time no see.
We have 30 minutes together today.
I need to talk to you about your medications.
What is it that you need to talk to me about?

Setting the Visit Agenda (example)

Here are some things we can discuss today



Readiness to Change

Readiness = importance of the behaviour and person's confidence to carry out the behaviour

Readiness for Change

I
M
P
O
R
T
A
N
C
E

C O N F I D E N C E

small action plans	affirm progress and plan for relapse
provide information	explore pros and cons of change

Pros & Cons

Example
"Not exercising"

"Good" Aspects of Current Situation

- No hassle and cost of exercising
- I can deal with the extra pain
- I can take the pain killers
- I really enjoy relaxing and watching TV

"Not so Good" Aspects of Current Situation

- I'm feeling weaker and weaker
- There seems to be more pain
- I am afraid I will lose my ability to walk
- I keep gaining weight

ADVISE

"Ask-Tell-Ask"

Problems:

- Patient doesn't get the information he/she wants
- Patient doesn't understand the information
- Patient gets overwhelmed with information

Closing the Loop

HCP Three things help prevent complications: improving your diet, exercising more, and taking medication.
Can you repeat that back to me so I know it's clear?

Patient Eat less, walk more, and take pills.

HCP Good.

AGREE

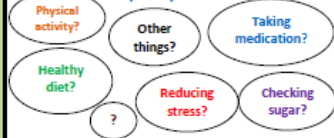
Action Plan (example)

"Is there anything you would like to do this week to improve your health?"

- Patient chooses a behaviour he/she is motivated to change.
- Patient chooses a personally meaningful outcome.

Action Plan (example)

"Is there anything you would like to do this week to improve your health?"



Action Plan

- Goal**
Something person wants to achieve in 3 to 6 months
- Action Plan**
A small doable step person wants to take in working toward reaching the goal
- Confidence Level**
Person specifies his/her confidence level in achieving the action plan (scale 0 to 10)
- Reporting Back and Problem Solving**
At the next appointment or via telephone or email

Parts of an Action Plan

1. Something YOU want to do
2. Achievable
3. Action-specific
4. Answer the questions:
What?
How much?
When?
How often?
5. Confidence level that you will complete the ENTIRE action plan

Follow-up on the Action Plan

Ensuring that follow-up takes place facilitates the success of making action plans.

ASSIST

Problem Solving Steps

1. Identify the problem
2. List ideas that could solve the problem
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ARRANGE

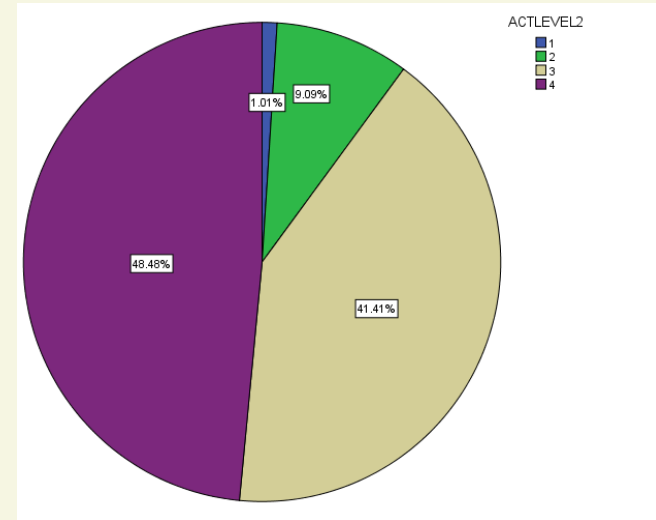
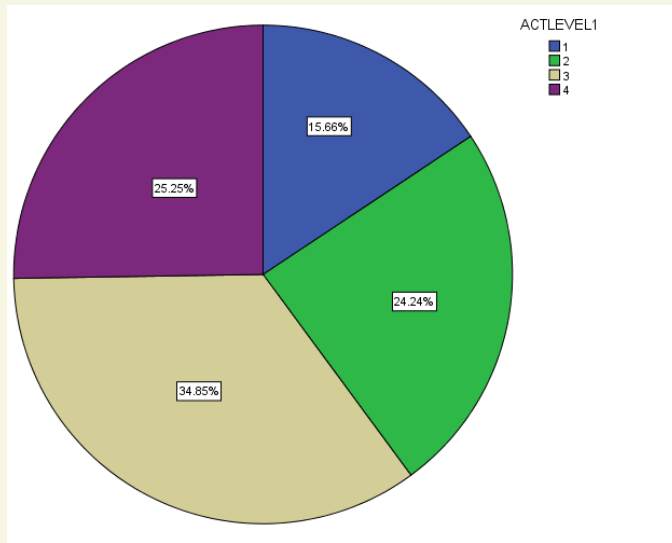
Follow-Up

- Regular and sustained follow-up is crucial for the success of goal-setting and action-planning
- Follow-up includes problem-solving of barriers to goal achievement
- Follow-up can be done in person, by phone, by medical office assistants, or other patients

Systematic reviews of evidence on the performance of the Patient Activation Measure conducted by the National Health Service in 2012 and 2014 found that:

- activation scores have been robustly demonstrated to predict a number of health behaviours and individuals with higher PAM scores were significantly more likely to exhibit healthy behaviours;
- the relationship between patient activation and health outcomes has been demonstrated across a range of different populations and health conditions;
- PAM scores are closely linked to clinical outcomes, the costs of health care and patients' ratings of their experience and to report higher levels of satisfaction with services; and
- PAM scores were strongly associated with improved adherence to treatment, with doctor-patient communication; and with increased patient participation.

Activation levels pre and six-month post



At six months the proportion of clients:

- who were in level 1 at baseline had decreased 15%
- who were in level 2 at baseline had decreased 14%
- who were in level 3 at baseline had increased 7%
- who were in level 4 at baseline had increased by 23%.

This analysis illustrates that participants moved to higher activation levels and this is associated with positive outcomes.

Self Management Assessment Tool for Community Health Organisations

Developed by Marie Gill for:



**North Central
Metro PCP**

TO REFLECT ON THE COLLECTIVE PRACTICE AND SERVICES OF THE AGENCY – TO REVIEW CAPACITY TO EFFECTIVELY PROMOTE SELF-MANAGEMENT

Agency support

Staff skills

Initial contact/Initial needs identification

Assessment

Care planning

Group programs / health promotion

Information resources

Consumer/peer involvement

Integrating SMS into Arthritis Care

1. A Vision that includes Self-Management Support
2. Objectives for Integrating SMS
3. Using a Logic Model to identify perceived challenges and barriers
4. Training staff how to use SMS strategies
5. One-two month trial (i.e., PDSA)
6. Developing “twigglers”
7. Defining which and when to use SMS
8. Recording use of SMS strategies in client’s electronic file
9. Reviewing use of SMS strategies by period
10. Using the PAM to gauge patient activation
11. Making a SMS sustainability plan



Working context

Best practice evidence

Patient values and circumstances

Clinician expertise